



San Diego State
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Agnes Wong Nickerson
Vice President and CFO

MEMORANDUM

DATE: December 12, 2025

TO: Adela de la Torre
President

FROM: Katie Olivo 
Chair, Campus Fee Advisory Committee

VIA: Agnes Wong Nickerson 
Vice President for Business and Financial Affairs & CFO

SUBJECT: December 12, 2025 CFAC Recommendation on the Proposed Increase to the Instructionally Related Activity Fee

In accordance with CSU Student Fee Policy (EO 1102) the Campus Fee Advisory Committee (CFAC) shall consider proposals for the establishment of Category II fees and make a recommendation to the president. The president shall consult with CFAC before requesting the chancellor establish any Category II fees (subject to approval in writing).

The university conducted an alternative consultation process as the mechanism for appropriate and meaningful consultation for a proposed increase to the Category II Instructionally Related Activities (IRA) Fee. This process included in-person student forums held over the one-month period of October 27 through November 25 in which students were provided with a presentation on the proposed fee increase and then engaged in dialogue before completing a feedback form. Simultaneously, the presentation was available on the fee website for students to review and submit feedback.

The results of feedback forms, inclusive of qualitative comments, from the alternative consultation process were shared with CFAC prior to its December 5, 2025 meeting. At that meeting, the committee heard Public Comment, and offered amendments to the original fee proposal based on the feedback heard in the student forums, as well as Public Comment. CFAC reconvened on December 12, 2025 to finalize its recommendation. Below is the final recommendation that was brought to a vote:

- The fee will increase by \$60 in 26/27, \$0 in 27/28, \$30 in 28/29, and \$30 in 29/30 for a total fee increase of \$120
- 3% will be allocated to Return to Aid
- 6% will be allocated to Sports Clubs

- 1.7% will be allocated Adapted Athletics
- 2% will be allocated to Aztec Student Media and 2% to the Main IRA in the final year of the fee implementation
- Fee revenue generated by Imperial Valley will be used at Imperial Valley
- The remainder of the fee will be allocated to Intercollegiate Athletics for the purposes they outlined in the original fee proposal
- The campus should create an agreement outlining the use of shared facilities between Intercollegiate Athletics and other campus users, maintaining current use

CFAC voted on the recommendation above with 15 in favor and 2 opposed.

The committee also wanted to acknowledge the extensive feedback they heard from students struggling with affordability. While the IRA fee cannot be used to support Basic Needs, the committee requests the campus invest additional resources to this area. This includes forming a working group to increase the accessibility/availability of existing resources to ensure students are getting the support they need.

Enclosed please find a summary of the feedback from the alternative consultation process, along with the CFAC meeting minutes from December 5, 2025 and December 12, 2025.

Once a final determination has been made on the increase to the IRA fee, it will be reported to the Campus Fee Advisory Committee pursuant to CSU Student Fee Policy.

Please let me know if you have any questions
Attachments